

Sustainable Symphony: Echoes of Change »))

Bluebird's sustainability journey in driving the change in mobility industry

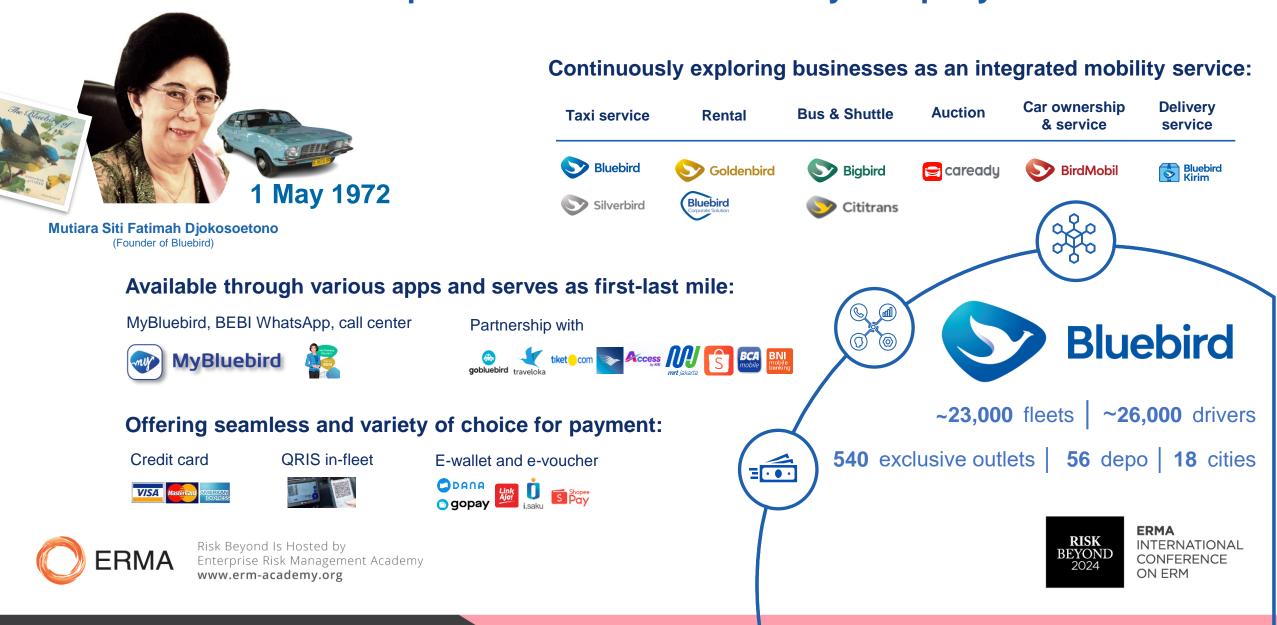
Achmad Achyari, Head of Corporate Strategy PT Blue Bird Tbk



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Sustainable Symphony: Over the years, Bluebird has transformed to an $\bigcirc \oplus \textcircled{} \bigtriangleup \land$ Echoes of Change)) adaptive and innovative mobility company



Sustainable Symphony: Caring for ESG is embedded in Bluebird's DNA $\oslash \oplus \textcircled{}$ A Echoes of Change W

Leading the charge in sustainability, we've embraced low carbon vehicles as an early adopter

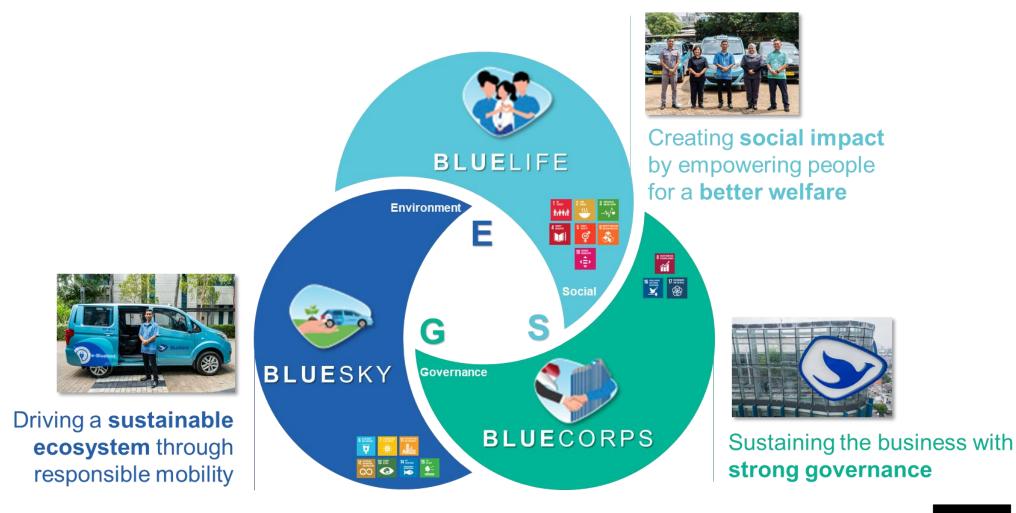


We consistently aim to be a catalyst for enhancing mobility services, with a particular focus on eco-friendly transportation





Sustainable Symphony: **Our Three-Blues ESG Pillar guides our sustainability** Echoes of Change >>>> efforts, ensuring a comprehensive and impactful approach





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Sustainable Symphony: Delivering meaningful impact Echoes of Change >>>>



Contributes to a better environment

Carbon emission reduction initiatives:



Waste reduction initiatives:

12

3R

Through partnerships & collaborations

Waste Management System **Practices**



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Our commitment to sustainability reflects in the positive environmental and social impacts generated by all the programs and initiatives







As per Q3 2024



-5% reduction vs 2018 **Energy savings** (electricity usage)



26 charging points and 2 public fast charging **Operating EV charging** station



100% fleets **Regular fleet's emission** testing



Echoes of Change >>>>

Sustainable Symphony: The integration of mobility and sustainability is 0 🖶 🖽 A essential for the transformation of urban mobility towards a sustainable future

We faced challenges...



High TCO due to high initial investment



Low vehicle resale value







Public Perceptions

But, there's still opportunities



Growing EV market & demand in indonesia



Reduced operational cost



Improved environmental impact

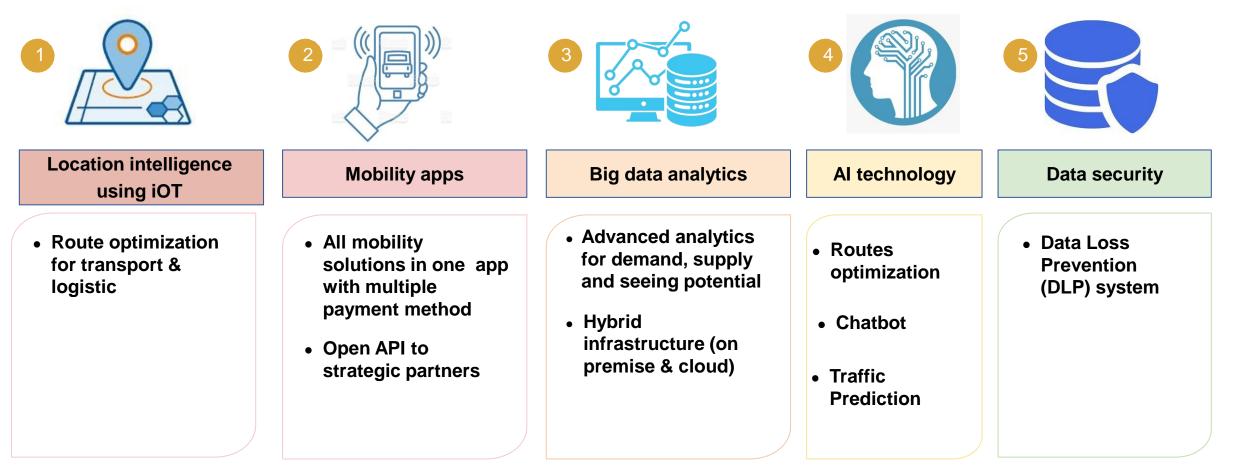


Government subsidies & tax breaks





Sustainable Symphony:We optimize the tech adoption to supportEchoes of Change ())sustainability initiatives







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Our tangible initiatives have far-reaching impacts $\oslash \oplus \boxdot \bigtriangleup$ that extend beyond Bluebird itself with the support of leadership and stakeholders







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While our Sustainability journey continues,

Bluebird remains committed on fostering sustainable mobility





BLUELIFE









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Thank you



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